

# **SEED CO LIMITED**

**YEAR ENDED 31 MARCH 2017 ANALYST BRIEFING** 



# Seed Co Group Full Year Financial Review By Matorofa John- GFD





# Income Statement For the Year ended March 2017





# **Group Income Statement Review**

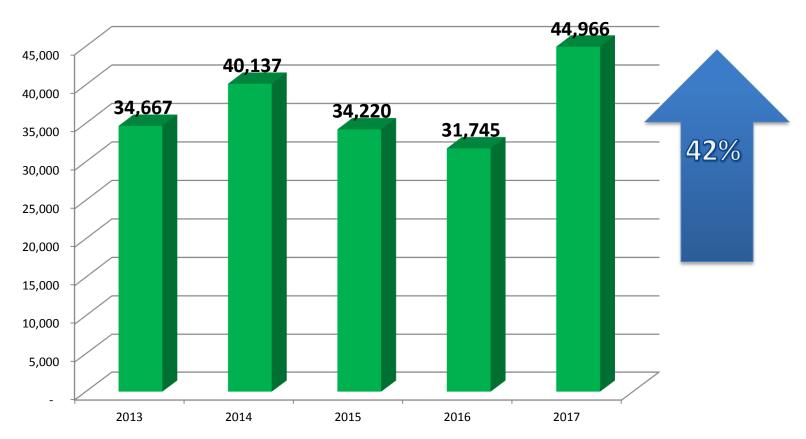
	Full Year March 20 17 USD millions	Full Year March 20 16 USD millions	% age Increase (decrease)
Turnover	134,57	95,96	40%
<b>Gross Profit</b>	73,26	50,93	44%
Operating expenses	44,03	36,12	22%
PBIT	29,12	15,62	86%
Finance Income	1,70	2,39	(29%)
Finance Costs	4,12	1,94	112%
PBT	27,10	16,28	66%





# **Group Income Statement Review**

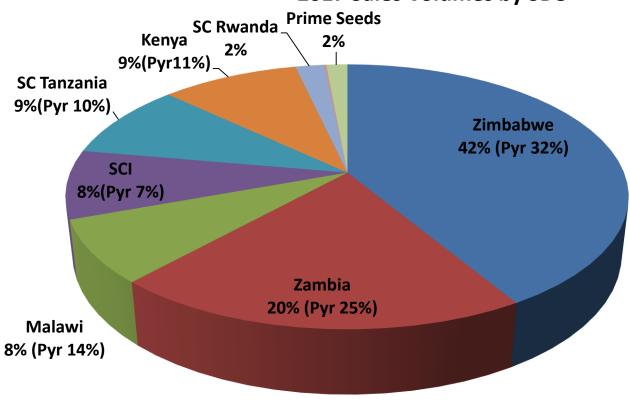
#### Maize Sales Volumes in mt





# **Group Income Statement Review**









# 2. Margins

The Gross margins were 1% up due to:

Reduced unit cost of production due to improved yields

Product Mix, more demand for longer maturity range products





## 3. Other Income

### Down due to:

 Currency Movements esp in Zambia and Malawi resulted in exchange losses on foreign denominated monetary iterms





### 4. Overheads

Operating costs were up due to:

- Impairment of some receivables relating to the cotton seed business
- Increased Sales and Distribution costs on higher sales volume in Zimbabwe, Kenya and Tanzania

## **5.1** Finance Income

Finance Income 29% lower

✓ Reduction of amounts invested in TBs

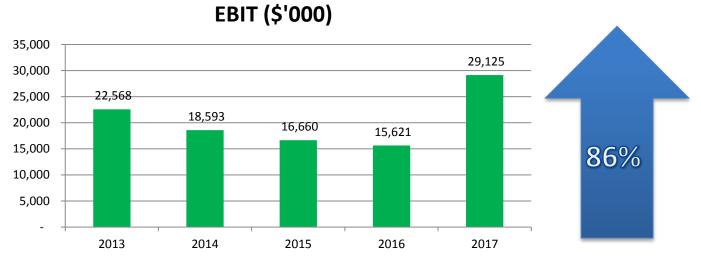
✓ Reduction in interest rates on short term deposits

## **5.2 Finance Costs**

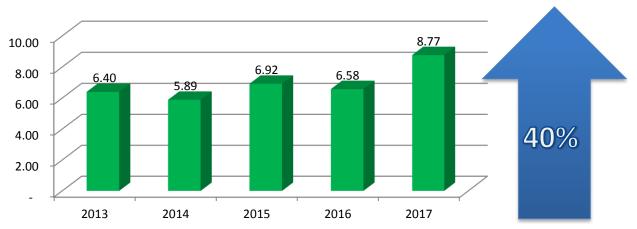
These were 112% higher than same period last year due to:

- ✓ Discounting of TBs at 7% to 10 % in Zimbabwe
- ✓ Payment Delays by Zambia and Malawi Gvts resulting in extended loan facilities.

# 6. Earnings









# Statement Of Financial Position As at 31 March 2017





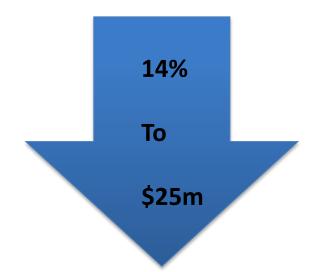
## 1. Current Assets Breakdown

	March 2017	March 2016	% age
			Incre/
Current assets	US\$	US\$	(Decre)
Inventories	24,997,633	28,994,690	(14%)
Biological assets	250,022	632,082	(60%)
Trade receivables	48,144,922	42,175,432	14%
Prepayments & other receivales	5,687,122	4,258,044	34%
Seed grower advances	6,296,700	6,436,574	(2%)
Cash and cash equivalents	55,290,579	19,514,900	183%
Total	140,666,978	102,011,722	103%





### 1.1 Inventories



Decreased due to increased sales volume with some markets experiencing stock outs





## 1.2 Trade Receivables

Various Governments owing \$20m

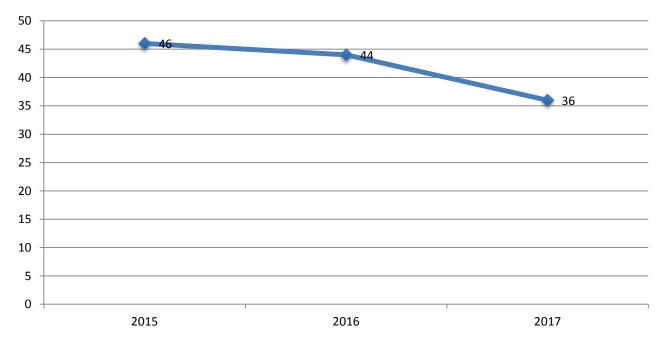
- Zambia \$6,3m,
- Malawi \$2,9 m,
- Zimbabwe\$2,3m
- Tanzania \$1,8m
- Rwanda \$1,4m
- Bots \$5,4

Payments expected before September

#### 1.2 Trade Receivables

# Collections improving, % outstanding decreasing \$7,5m collected since year end

#### **Trade Debtors % of turnover**





# 1.3 Prepayments & Grower advances

These are for inputs and interim payments that are recovered from the seed deliveries post year end





#### 1.4 Cash &cash equivalents

Up due to increased cash collections and cash sales during the year in addition to TB discounting Free cash generated increased from –ve\$13 last year to a +ve \$25m due to increased profit and cash collections

#### 1.5 Financial Assets

Decreased due to discounting of some TBs during the year at rates between 7% and 10%

#### 2 Borrowings and trade Payables

Up due to funding of increased seed production





# Seed Co Group Operations Review by Morgan Nzwere: GCEO





# **General environment**

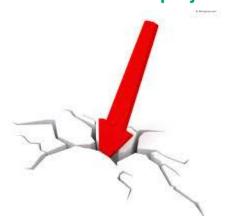
#### Context

- Depressed commodity prices
- Weaker Currencies in all markets except Zambia
- Acute cash shortages in Zimbabwe
- Crippling drought in East Africa
- Further reduction of Malawi Gvt input programs(40%)





# **Group Focus**









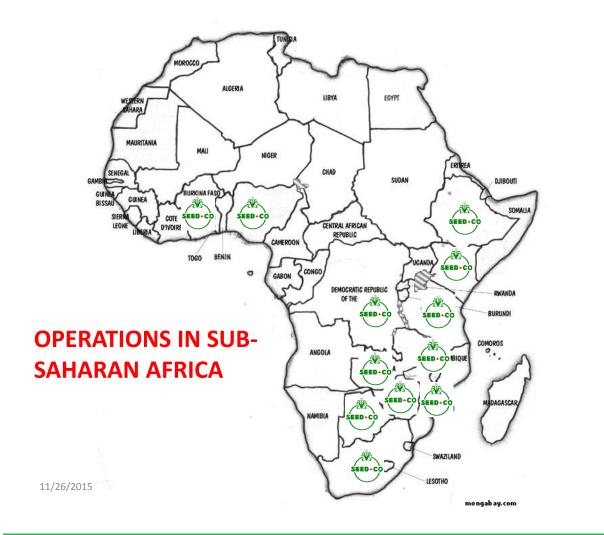








# Our sphere of influence

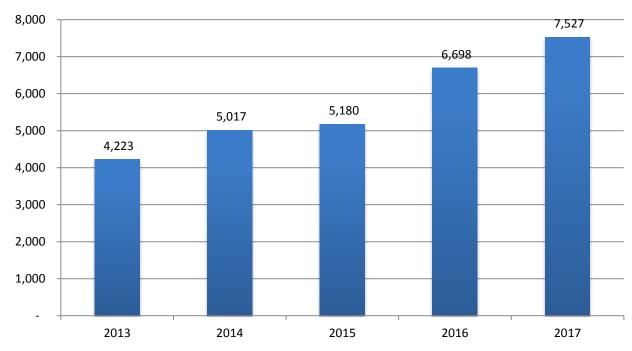




#### Research – the difference that matters

 Investment in RD up 12% to \$7,5m in addition to RD Capex of \$0,8m

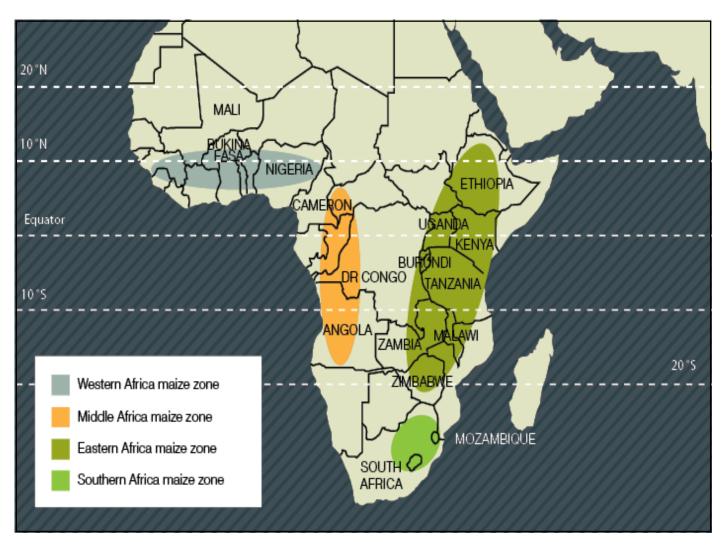
#### **R&D Investment in US\$ 000**







# **Priority Target Zones in Sub-Saharan Africa**

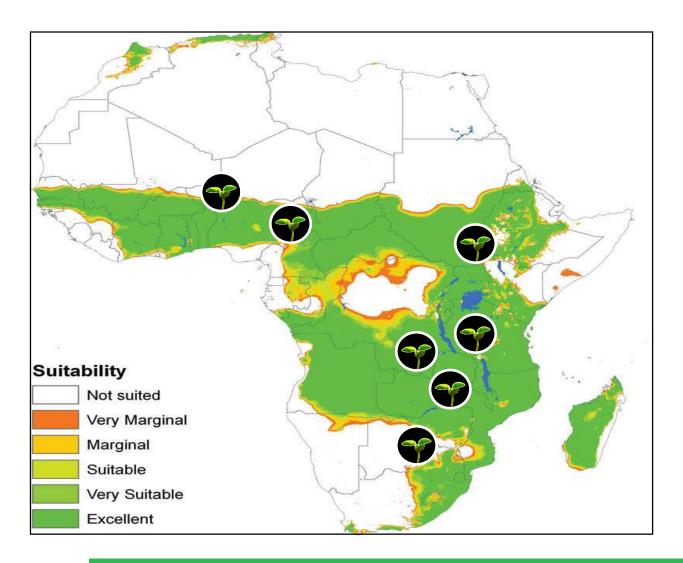


(After Fischer, Byerlee and Edmeades, 2014.)





# **Soybean Operations**







# Research & Development

- Two new maize products released in Kenya Highlands
- Genetic purity tests now being done inhouse at the RARS Lab
- Expanded collaboration activities with International R&D institutions to quicken pace of product releases
- Potchefstroom facilities in RSA now operational





# Breeding for Heat & Drought tolerance in Western South Africa





The African Seed Company





# **Breeding Progress for MLND Disease Resistance**







1519283/C550



1519284/C550







SP51W

**SP51W MLND Conversion at BC5** 





# Rice Hybrids Trial in Ghana









# Benchmarking

- Product benchmarking with best practice in the US corn-belt
- Our commercial farmer yields are comparable with US corn-belt average yield of 10 t/ha for maize and 3 t/ha soybean.
- We have looked at 5 year averages (2011 2015)
   of maize and soybean in the USA (see case study
   data in the following slides)



#### **YIELD POTENTIAL OF PRODUCTS**

Best practice benchmark: US National Maize Yield Average

Sample of 6 States in 2014 and 2015

**Bushels/Acre** 

State	2014	2015	Average	t/ha
Minnesota	158.0	184.0	171.0	10.7
lowa	178.0	170.6	174.3	10.9
Illinois	200.0	170.0	185.0	11.6
Indiana	188.0	156.0	172.0	10.8
South Dakota	161.0	148.0	154.5	9.7
Nebraska	179.0	184.0	181.5	11.4
Mean	177.3	168.8	173.1	10.9 SE







# **Production**

- Production expected to increase by 20%
  - Excessive rains in some areas
  - Fall army worm
- GTI continuing
- Unit costs being driven down through improved yields
- Winter production to supplement shortage of block buster varieties esp in the long maturity





# **Processing**

 New Seed Drying and processing facilities in the Kenya Highlands commissioned

Processing capacity adequate in all markets

 Scouting for new facilities in Tanzania to cover the increased market





# Kitale officially opened







# Kitale officially opened



## Kitale officially opened







### Sales & Marketing

- Total sales volume up 37% on prior year with maize increasing by 42%
- A very strong performance underpinned by
  - Resurgence of Zimbabwe under command Agric
  - Increased market coverage in Tanzania&Botswana
  - Steady open market Growth in Zambia
  - Good rains in Southern Africa





### **SBU Updates**





#### ZIMBABWE.



- a) Increased cash shortages during the year
- b) Excessive rains in most areas
- c) Government command agriculture dominated the season
- d) Market share up to 81%
- e) Turnover up 80%
- f) Gross margins up 2%
- g) PAT more than doubled

#### **ZAMBIA**



- a) Firming of copper prices induced economic recovery and strengthening of kwacha
- b) Turnover up 15%, Gvt sales increased by 35%
- c) More demand for longer maturity products improved margins
- d) Local Open market registered growth of 18%
- e) PAT eased slightly due to exchange losses



#### **MALAWI**



- a) Turnover 2% lower than prior year in USD.
- b) Government Input Programme reduced by 40% following on from fallout with donors support
- c) Poor Gvt debt performance resulted in extended borrowings
- d) High finance charges on kwacha borrowings and exchange losses resulted in an overall loss of \$0,5m





#### **KENYA**



- a) Turnover 28% higher than prior year in USD.
- b) Strong demand for short season varieties due to drought increased volumes by 24%
- c) Gross margins down 6% due to product mix
- d) Increased marketing & distribution costs to strengthen foothold in the highlands
- e) Significant presence established in the highlands
- f) New seed drying & processing factory opened
- g) PAT up 1%





#### TANZANIA.



- a) Another sucessful year for the business
- b) Turnover 36% higher than prior year in USD.
- c) Increased Market coverage pushed volumes 37% up
- d) Intensified market coverage and distribution pushed operating costs
   28% up
- e) PAT up 77%



#### **CCU**



- a) Turnover 54% higher than prior year in USD
- b) Very good rains for the first time in many years pushed volumes up 32%
- c) Increased market coverage pushed operating costs up 31%
- d) Gross margins up 6 %
- e) CCU PAT up 157%





### Prime Seeds.



- Turnover up 23% as compared to prior year
- Gross profit up 4%
- The business registered a profit of \$0,4m
   compared to a loss of \$0,9m last year
- Business now adequately resourced









- 40% associate
- Business benefited from another year of Zim govt input programe
- Program to run for three years
- Tz and Malawi still struggling





## Development files









- West Africa
  - Production increasing but still slow
  - Breeding activities continuing
  - Medium sized seed processing line installed
  - 1000ha farm in Kaduna
- Ethiopia.
  - Parent seed focus
  - License still an issue
- Pakistan and India.
  - Pilot seed production







### Pakistani collaboration









- DRC.
  - Political and economic stability affecting mines and farming activities
  - Limiting activities to safe areas







### Outlook

- Good rains forecast
- Command agriculture being up-scaled
- Steady open market growth in Zambia
- Drought in East Africa to spur demand
- Increased market coverage in Tanzania
- Highland varieties to increase share
- Vegetable business to start contributing
- Continuing economic challenges in Malawi



